

**11/23/77 [1]**

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# WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
memo	From Blumenthal to The President (6 pp.) re: Balance of Payments	10/18/77	A
memo	From Eizenstat to The President (3 pp.) re: Balance of Payments	11/19/77	A
memo	From Vance to The President (5 pp.) re: Balance of Payments	12/1/77	A
Note: the three items listed above are enclosed in Watson to the President 11/22/77			

## FILE LOCATION

Carter Presidential Papers- Staff Offices, Office of the Staff Sec. - Pres. Hand-writing File 11/23/77 [1] BOX 60

## RESTRICTION CODES

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THE PRESIDENT'S SCHEDULE

Wednesday - November 23, 1977

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8:15 Dr. Zbigniew Brzezinski - The Oval Office. /  
8:45 Congressman James A. Burke. (Mr. Frank Moore).  
(15 min.) The Oval Office.

10:00 Videotape Message for HUD and National League of  
Cities Program "Urban Conservation". (Mr. Barry  
Jagoda) - Room 308, EOB.

10:30 Mr. Jody Powell - The Oval Office.

11:00 Secretary Harold Brown. (Dr. Zbigniew Brzezinski).  
(20 min.) The Oval Office.

11:30 Secretary Michael Blumenthal et al. (Mr. Stuart  
(30 min.) Eizenstat) - The Cabinet Room.

2:30 Depart for Camp David.

THE WHITE HOUSE  
WASHINGTON

November 23, 1977

Jim Fallows

The attached was returned in the President's outbox today and is forwarded to you for appropriate handling. Please check with Stu per the President's request.

Rick Hutcheson

cc: Jody Powell

*Stu Eganotat, 2 Brzezinski*

RE: SPEECHWRITING

THE WHITE HOUSE  
WASHINGTON

*Note to fallows: Als etc  
w/ ss, per the President's  
request.*

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

ACTION  
FYI

	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
X	POWELL
	WATSON
	LANCE
	SCHULTZE

	ENROLLED BILL
	AGENCY REPORT
	CAB DECISION
	EXECUTIVE ORDER

Comments due to  
Carp/Huron within  
48 hours; due to  
Staff Secretary  
next day

	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
X	FALLOWS
	FIRST LADY
	HARDEN
	HUTCHESON
	JAGODA
	KING

	KRAFT
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

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THE WHITE HOUSE  
WASHINGTON

Fallows -  
Abbreviate &  
resubmit memo  
Monday  
J

- a) After Consulting with interested persons, prepare simple list of points to be made in speech, arranged in proper order.
- b) I'll go over this suggested outline & make comments & revisions
- c) Then I'll meet with policy staff & Fallows
- d) First draft prepared by Fallows, <sup>to day</sup> & policy group. Include options in brackets.
- e) Submit to me for revision
- f) Then 5) → 9)

THE WHITE HOUSE  
WASHINGTON

Mr. President:

Brzezinski has two recommended changes to Section 4 on page 2:

- a) He believes that the speech-writers should prepare a draft based on a substantive draft from the policy staffs and advice from Jody, Hamilton, and others...rather than the Powell/Fallows recommendation of a draft speech based on information from the policy staffs and advice from Jody, Hamilton, and others...
- b) He believes that the draft should go to you through the policy staff as opposed to the Powell/Fallows recommendation that the speechwriters should present you with a draft of the speech directly.

Eizenstat's comments on this memo are expected Saturday morning.

Rick (wds)



THE PRESIDENT HAS SEEN.  
THE WHITE HOUSE  
WASHINGTON  
November 10, 1977

ck to Stu

MEMORANDUM FOR THE PRESIDENT

FROM: JODY POWELL *JP*  
JIM FALLOWS *JF*

SUBJECT: Speechwriting

As you requested, this is our proposal for the speech-writing process.

1) When you decide to give a speech -- either by accepting an engagement or by approving a staff member's proposal for a draft -- the Staff Secretary should notify the following people of your decision:

- \* Jody Powell
- \* Hamilton Jordan
- \* Stu Eizenstat and/or Zbigniew Brzezinski, as appropriate
- \* Jim Fallows

2) Soon after receiving that notice, those same people should meet briefly to discuss their views. *Submit to me a brief list of points to be made - no text.*

3) As soon as possible after that meeting, you should meet for 10-20 minutes with those who will be involved in preparing the speech. At a minimum, this will mean the speechwriter and the representative from the policy staff. *Follows to policy staff do most of work -* It may also include Jody, Hamilton, Frank Moore, and anyone else you choose. *then I'll add/delete points*

This is an extra investment of your time at the beginning of the process, but we believe it will save your time -- and produce better speeches -- in the end. An early meeting is crucial because:

\* it enables you to give clear, early guidance about what you do and do not want in the speech, what kind of text you would like, and the overall impression you want to create;



-2-

- \* it allows your staff to ask questions about your wishes and to discuss and resolve issues that might be ambiguous if they were simply written in a brief note;

- \* it permits staff members to suggest additional ideas to you and get your response;

- \* it ensures that your staff can concentrate on the tone and subjects you do want, instead of going off in fruitless directions guessing about what you might have in mind;

- \* it means that the <sup>first</sup>~~next~~ draft you receive will reflect your wishes, and not just the outcome of struggling among the staff.

4) The speechwriters should prepare a draft speech, based on information from the policy staffs and advice from Jody, Hamilton, and others as appropriate to each subject. This stage -- including the meeting with you -- should ideally begin three weeks before the speech, when there is that much advance notice; except in emergencies it should always begin at least two weeks before the speech. The speechwriters should present a draft to you a week to ten days before the speech. That draft should be one on which all the staff participants essentially agree -- or on which the areas of disagreement can be pointed out simply to you. *I return the draft  
with comment*

5) At this point you should meet once more for 15 or 20 minutes with those who prepared the speech (including, at a minimum, the speechwriter, Jody, and the policy representative). This step is also crucial to save your time later on. The purpose of this meeting is for the staff to explain why they have put the speech together in the way they have. If there are certain points they have chosen to omit, terms of art they have used, subtle emphases they have employed, they should explain them to you now, before you begin your revisions. That way, when they receive your ~~next~~ *second* draft, they will know that you have heard their arguments and either accepted or rejected them. They will be less tempted to simply re-submit their earlier draft, out of fear that you had not had a chance to consider the reasoning that went into it. (This step would have been especially valuable on the latest energy speech.) *← second draft to me*

6) You edit, revise, or rewrite the speech, and send your draft for review to Jody, Jim Fallows, Stu and/or Zbig, and others whom you choose. This step should take place at least three or four days before the speech.

7) They make their comments within 24 hours and submit them to Jim Fallows, who will collate them and pass them to you.

8) You consider these objections and produce your penultimate draft. You send it to the Vice President, Hamilton, Jody, Stu and/or Zbig, Jim Fallows, and any others you choose. Ordinarily they should get it at least 36 hours before the speech; the deadline for their responses should be 30 hours before the speech.

9) You consider these comments, approve a final draft, and give it to Susan Clough. She sends it to the speech-writing office to prepare a speech text and to the Press Office for a press release. Except in emergency cases there should be no further changes, and none should ever be made without asking you.

MEMORANDUM

THE WHITE HOUSE  
WASHINGTON

21

November 22, 1977

MEMORANDUM FOR: THE PRESIDENT  
FROM: JODY POWELL  
SUBJECT: Your Interview with Pierre Salinger

Enclosed are some brief summaries and talking points on the subjects that I expect Pierre Salinger will raise with you during his interview tomorrow morning.

They include the Middle East, SALT, human rights, and a follow-up on the London Summit.

*Pierre will also want to ask you a question or two about your view of the mood of the country.*

*He is coming in with me at 10:30 today for about 10-15 minutes.*

*Jody*

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November 22, 1977

MIDDLE EAST

-- Sadat-Begin meeting has historical significance -- helps break down barrier of fear, distrust; establishes basis for direct contacts between largest Arab country and Israel; helps build confidence, hope for the future. Admired manner in which leaders on both sides conducted themselves with dignity and candor.

-- Peacemaking effort must continue. Important to build on momentum established. Issues remain complex; cannot be resolved immediately; other parties still need to be brought into framework of negotiations.

-- Sadat and Begin both talk of overall settlement and Geneva; we remain prepared to help parties begin negotiations; Geneva can be useful forum, but need for flexibility.

-- Geneva not intended as framework to limit anyone's flexibility; U.S. has no rigid ideas on Geneva, but does favor ongoing process of negotiations. Sadat-Begin talks demonstrate parties can deal on many levels, including highest, but this does not mean that more institutionalized setting not necessary. We have learned that from our own negotiating experience -- SALT, etc.

-- Intend to remain in close touch with all parties; after consultations, will decide on best way to assist diplomatic process.

-- Strongly supportive of step Sadat has taken, but do not view it as negating importance of comprehensive negotiations or as downgrading of U.S. role. Proud to have played a part in bringing parties to stage where this could happen, and will remain involved if parties so desire.

-- Good chances for peace in Middle East; should keep sights on large objective, while encouraging and facilitating every move in that direction.

November 22, 1977

SALT

Q: What is the status of SALT? When do you expect an agreement?

A: -- We have made substantial progress towards an equitable and balanced agreement that will reduce the nuclear arms build-up and constrain the qualitative race in nuclear capabilities.

-- Some difficult issues remain open and there are complicated technical details to be worked through, so we still have a fair amount of ground to cover.

-- When we conclude an agreement will depend on how quickly we can cover the remaining ground. We want to make good progress, of course, but the important thing is to make sure that we get an acceptable and balanced settlement of the remaining questions.

-- I am confident that the agreement we conclude will fully serve our fundamental goals of maintaining a stable strategic balance and reducing the risk of nuclear war.

Q: What about Allied concerns about SALT, and especially their interest in the cruise missile?

A: -- Though SALT is a US-Soviet negotiation, our approach has always taken full account of the fact that it bears on the security of our Allies as well as our own. It could not be otherwise given the role of our strategic forces in the common defense and security of the West.

-- For this reason, we have consulted closely with our Allies and kept them fully informed every step of the way in the SALT process.

-- The Allies fully share our interest in maintaining a stable strategic balance and reducing the risk of nuclear war. Their approach to SALT is thus fundamentally the same as ours.

-- On the cruise missile, neither we nor the Allies have decided the future role of cruise missiles in Western defense and deterrence.

-- The emerging SALT agreement will not foreclose future cruise missile options -- neither their possible role in Western defense, nor their possible role in future negotiations.

-- Allied interests and concerns will, of course, be central to these decisions, as they have been to the positions we have taken on cruise missiles in the SALT negotiations.

## HUMAN RIGHTS

November 22, 1977

Q. Haven't you backed away from your early strong stand on human rights?

A. Not at all. On all fronts, this Administration is moving vigorously to promote human rights. Let me review some of the things we have been doing in the past few months:

-- In working out the budget for FY '79, we have undertaken a detailed review of all our foreign assistance -- military economic, food, etc. -- to make sure that these programs are administered with a full concern for human rights.

-- Since I signed the OAS Treaty on human rights last spring, we have been active (and somewhat successful) in encouraging others in the hemisphere to do likewise. We have also been working to increase the resources available to the OAS's working arm -- the Inter-American Commission on Human Rights. We have also urged many Latin American countries to allow the Commission to visit and report on conditions there.

-- At the UN, we have made substantial progress in implementing some of the reforms I proposed in my speech before the General



Assembly last spring. (Creation of a High Commissioner for Human Rights, and various strengthening reforms of the UN Human Rights Commission.)

- We have taken a firm stand at Belgrade, and insisted on a thorough review of implementation of the Helsinki Final Act. Where necessary we have named names, and cited specific cases.
- We have, and are continuing, to make clear to the Soviet Union our concern over the treatment of dissidents there. These statements have been made at every level, including my own.
- We have admitted additional Indochinese refugees, and are working with Congress to evolve a longer-term policy to deal with the growing number of escapees from Cambodia, Vietnam and Laos. We have also been working to encourage other nations to liberalize their policies and to provide additional opportunities for both temporary asylum and permanent resettlement.

So I think you can see that on many different fronts -- and I have mentioned only a few here -- that if anything, we have been more active than ever before in promoting support for human rights.

November 22, 1977

ECONOMIC GROWTH: LONDON SUMMIT FOLLOW-UP

1. The Summit agreed that for 1977:
  - a. The three strong economies should achieve their growth targets: 4.5% - 5% for the FRG, 5% for the U.S., and 6.7% for Japan.
  - b. The three weak economies (France, Italy, and the U.K.) should hold to their stabilization programs.
2. Since the Summit, it appears that:
  - a. The U.S. will largely fulfill its growth target for 1977.
  - b. The expansionist measures that Fukuda introduced in September may enable Japan to approach the 6.7% target, although the appreciation of the yen since September is having a depressive effect.
  - c. The expansionist measures that Germany introduced won't be felt until 1978, so that 1977 growth rate will be at least 1% below target.
  - d. France, the U.K., and Italy are fulfilling their stabilization programs.
3. There remains the problem of the Japanese surplus. This was considered at the Summit in only general terms; we are now discussing it with the Japanese government.
4. On other fronts, post-Summit progress looks good:
  - a. Finance. The new IMF facility foreshadowed at the Summit has been agreed.
  - b. Trade. The U.S. and the EC have agreed on an MTN timetable which, if fulfilled, will give us substantive progress by January 15, 1978. (The Summit pledged that progress by the end of 1977.)
  - c. Energy. The U.S. is going forward with measures to reduce energy consumption; at the International Energy Agency September

conference targets for reducing energy consumption and increasing energy production were agreed; and the International Fuel Cycle Evaluation Program is off to a good start.

- d. North-South. Aid programs are being increased; replenishment of IBRD capitals is being discussed; and the World Bank has started work on the World Development Program -- all pledged at the Summit.

THE WHITE HOUSE  
WASHINGTON

November 23, 1977

Stu Eizenstat

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

RE: VA PAY AUTHORITY EXTENSION

cc 7206 to Stu

THE WHITE HOUSE  
WASHINGTON

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Comments due to  
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	BOURNE
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	KING

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	MOE
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	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

THE WHITE HOUSE  
WASHINGTON

MR. PRESIDENT:

I am in the process of tracking down the agency responsible for studying the overall problem of recruitment and retention of physicians and dentists in the federal sector referred to in our memorandum and in the OMB memorandum. Since this legislation is a stop-gap measure, we should be sure that at the end of the next fiscal year we do not have to again extend this special VA pay authority -- unless it is part of a coherent government-wide program for the recruitment and retention of physicians and dentists. I will work with OMB on this issue.

*Stu*  
Stu Eizenstat

*ok - do  
so  
J*

23 Nov 77

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EXECUTIVE OFFICE OF THE PRESIDENT  
COUNCIL ON ENVIRONMENTAL QUALITY  
722 JACKSON PLACE, N. W.  
WASHINGTON, D. C. 20006

November 25, 1977

The President  
The White House  
Washington, D.C.

Dear Mr. President:

You have asked me to submit directly to you the names of four or five strong persons as candidates for Assistant Secretary for Environment at DOE. My recommendations are as follows:

Michael McCloskey of San Francisco, California. Mike has been the Executive Director of the Sierra Club since the late 1960's. His knowledge of energy-environment relationships is extensive and stems not only from his Sierra Club work but also from his service on the Advisory Board of the Ford Foundation Energy Policy Project and the National Coal Policy Task Force.

Mary D. Nichols of Los Angeles, California. She is a Yale Law School graduate and practiced environmental law while attorney for Center for Law in the Public Interest. She is currently Vice Chairman of California's Air Resources Board among whose major chores is reconciling energy and environmental objectives.

Amelio E. Varanini of Sacramento, California. Gene graduated from the Naval Academy, obtained a B.S. degree in engineering, served in Viet Nam and obtained a law degree while serving in the California legislature first as a budget analyst and later as Chief Consultant in environmental and energy related matters. Presently he is a member of the California Energy Commission which has a legislative mandate similar to your energy program goals.

Robert H. Williams of Princeton, New Jersey. Bob is a physicist at the Center for Environmental Studies at Princeton where he has written extensively on solar energy and the non-proliferation benefits of alternative nuclear fuel cycles. He was Senior Scientist with the Ford Foundation Energy Policy Project.

George Woodwell of Woods Hole, Massachusetts. George is an ecologist of national reputation who also serves on the board of several leading environmental organizations. He is now Director of the Ecosystems Center of the Marine Biological Laboratory and was formerly with Brookhaven National Laboratory.



For your further information, this week environmental leaders met with Secretary Schlesinger and discussed with him, among other things, the subject of this letter. Dr. Schlesinger reportedly agreed to consider their recommendations. In addition to Varanini and Nichols, the group recommended Ronald Doctor of California, a member of that state's Energy Commission; Leon Billings of Washington, D.C., Staff Director of the Senate Subcommittee on Pollution Control; and Greg Thomas of Washington, D.C., the energy representative of the Sierra Club. For various and differing reasons I am unable to concur in their recommendations of the latter three.

Please let me know if I can be of any further assistance to you on this matter.

Respectfully,

A handwritten signature in dark ink, appearing to read "Chuck", written over a circular flourish.

CHARLES WARREN  
Chairman

THE WHITE HOUSE  
WASHINGTON

November 23, 1977

Peter Bourne

The President reviewed your memo dated 11/19/77 on White House Fellows and said that a 1/2 hour Q&A meeting in Cabinet Room was o.k.

Rick Hutcheson

cc: Tim Kraft

THE WHITE HOUSE  
WASHINGTON

*Path - nls type short note to  
P.B. saying 1/2 h -  
Q & A ok.  
B*

	FOR STAFFING
	FOR INFORMATION
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	IMMEDIATE TURNAROUND

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	VOORDE
	WARREN

THE WHITE HOUSE  
WASHINGTON

Mr. President:

Tim thinks that since we receive many "get better acquainted" scheduling requests, we must say that these proposals are under consideration and will be worked in when possible.

Rick (wds)

*Tim - ok -  
Maybe 1/2 hour  
Q & A in cabinet  
room  
J*

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THE WHITE HOUSE  
WASHINGTON

November 19, 1977

MEMORANDUM TO THE PRESIDENT

FROM: PETER BOURNE **P.B.**  
SUBJECT: WHITE HOUSE FELLOWS

I concur with the sentiment expressed by John Gardner in the attached letter. Would you consider doing something outside of your usual schedule?

PGB:em

PRESIDENT'S  
COMMISSION ON WHITE HOUSE FELLOWSHIPS  
THE WHITE HOUSE

November 4, 1977

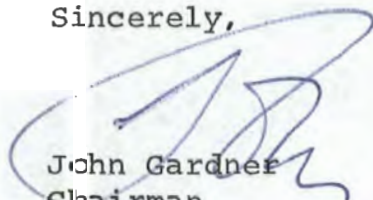
Dear Peter:

I have been spending some time with the current class of White House Fellows, and I find them an exceptionally good group.

They are keenly aware of the widely shared view that the White House Fellows program went downhill over the past half dozen years. They recognize that President Carter intends that they change that image, and they are determined to do so. They see themselves as the "turn-around" class", and they really have high morale with respect to the task.

It would be of the greatest possible benefit if they could have a relaxed luncheon, dinner or after-dinner session with the President. They regard him as their chief, and I know that they would be greatly inspired by the opportunity.

Sincerely,



John Gardner  
Chairman

Dr. Peter Bourne  
Special Assistant  
to the President  
The White House  
Washington, D. C. 20500

THE WHITE HOUSE

WASHINGTON

Date: November 21, 1977

MEMORANDUM

FOR ACTION:

Tim Kraft *attended*

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Bourne memo dated 11/19 re White House Fellows

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 9:00 AM

DAY: Wednesday

DATE: Nov. 23, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

*Please note other comments below:*

**PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)



THE WHITE HOUSE  
WASHINGTON

/	FOR STAFFING
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/	FROM PRESIDENT'S OUTBOX
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	ENROLLED BILL
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Comments due to  
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	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

(Date: November 21, 1977

MEMORANDUM

## FOR ACTION:

Tim Kraft

## FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Bourne memo dated 11/19 re White House Fellows

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 9:00 AM

DAY: Wednesday

DATE: Nov. 23, 1977

## ACTION REQUESTED:

☒ Your comments

Other:

## STAFF RESPONSE:

☐ I concur.☐ No comment.

Please note other comments below:

*we get a lot of requests; get-better-acquainted "we just have to say it this point that these proposals are under consideration and will be worked in when possible"*

*T K*

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE  
WASHINGTON

11/23

20 + 19 rpt sent to

Stu

Buy



THE SECRETARY OF THE TREASURY  
WASHINGTON 20220

*Stu*

NOV 23 1977

MEMORANDUM FOR THE PRESIDENT

Subject: Possible Modification in Tax Reform

The Vice President, Charlie Schultze, Jim McIntyre, Stu Eizenstat, and I have reached near total agreement on a revised package of tax reforms and cuts for presentation to the Congress in January.

We seek your reaction to this revised program so that I can begin intensive consultations about it on the Hill. My objective is to persuade Chairmen Long and Ullman, and other key Congressional leaders, to state their support in January for expeditious passage of the essential elements of the program. The attached memoranda are:

- ° Part One presents an overview of the revised tax reform program. Also included are revenue estimates (Tables 6 and 6a).
- ° Part Two presents in summary form the specific recommendations in the revised tax reform proposals. For comparative purposes the recommendations we submitted to you on September 23 are included as a benchmark. This table, in the column under our current recommendations, points out the few items of remaining disagreements among the staffs above with the heading "Difference".
- ° Part Three is a commentary on each of the proposals.

Need to Present a Slimmed Down Package

We need a tax package that will, by its very announcement, rally business confidence and private investment, and that is simple enough to pass the Congress before the 1978 elections. To assure this result we need a slimmed down tax package at this time.

- ° Businessmen believe long term investment is stagnating because of widespread uncertainty over the course of economic policy. To get private capital formation back on track, we need a simple, passable tax bill, emphasizing permanent individual and business tax cuts, as the centerpiece to our 1978 economic policy.



THE VICE PRESIDENT  
WASHINGTON

November 23, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: THE VICE PRESIDENT *W. F. W.*  
SUBJECT: New Tax Reform Proposals

I wish to make two general comments about the proposed tax reform package.

1. It does not contain an anti-inflationary element. It may be impossible to do so, but this may be our last chance to include tax incentives as a part of an anti-inflationary effort for at least two or three years and I believe serious consideration should be given to such an element in this proposal.
2. I believe that a macro-economic analysis must be made of this proposed tax reform and stimulation package so that we have an idea not only as to its tax consequences, but its consequences to the general economy.

8:45 a.m.

THE PRESIDENT WAS SEEN.

THE WHITE HOUSE

WASHINGTON

November 22, 1977

MEETING WITH REP. JAMES A. BURKE (D-11-Mass.)

Wednesday, November 23, 1977

8:45 a.m. (15 minutes)

The Oval Office

From: Frank Moore *FM.*

I. PURPOSE

To discuss the upcoming conference on the social security financing legislation.

II. BACKGROUND, PARTICIPANTS, AND PRESS PLAN

Background: Rep. Burke is Chairman of the Social Security Subcommittee. He has always favored an approach toward social security financing reform which would underwrite the system with employers paying one-third, employees one-third, and one-third from general revenue sharing. The only section he liked about the Administration's proposal was the countercyclical dip into general revenue. He is not at all enthusiastic about the bill passed by the House in spite of the fact that it does include the general revenue borrowing authority. Rep. Burke does not like the Senate bill either. He believes that both bills contain too many political pitfalls. However, it should be remembered that he has had little influence on events to date and probably will not have much impact on the conference.

The Senate has already named conferees, but because of parliamentary reasons, the House has not. There is a good chance that the social security conference will not meet before the week of December 5 or perhaps even later.

Participants: The President, Rep. Burke, Assistant Secretary of HEW Hale Champion, Frank Moore and Bill Cable.

Press Plan: White House Photographer.

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for Preservation Purposes

ADDENDUM TO REP. BURKE MEETING

Rep. Burke suffered a long illness resulting in the amputation of his leg this summer. You wrote him in July regarding his illness.

Rep. Burke is a very good friend of Speaker O'Neill.



THE WHITE HOUSE  
WASHINGTON

November 23, 1977

Hugh Carter

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

RE: CAMP DAVID -- THANKSGIVING

THE WHITE HOUSE  
WASHINGTON

*Call - both memo & the TIL cover note.*

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON
		LANCE
		SCHULTZE

	ENROLLED BILL
	AGENCY REPORT
	CAB DECISION
	EXECUTIVE ORDER

Comments due to  
Carp/Huron within  
48 hours; due to  
Staff Secretary  
next day

	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
X	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	HARDEN
	HUTCHESON
	JAGODA
	KING

	KRAFT
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

THE WHITE HOUSE  
WASHINGTON

11/23/'77

Hugh:

The attached memorandum went to the President, through my office for comment.

I suggested that, as an alternative to greeting families on Thanksgiving day that the families also be invited to attend the in-camp service on Sunday morning.

The President preferred the Sunday service option.

TK TK

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

November 22, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: HUGH CARTER *HC*

SUBJECT: Camp David

As has been historically done, Camp David personnel have been granted permission to have their families join them for Thanksgiving lunch at the mess hall. The families will be afforded limited access only to and from the mess hall to the main gate between the hours of 11:00 a.m. to 3:30 p.m.

Former Presidents Ford, Nixon and Johnson have each stopped by the mess hall to express gratitude to the personnel during the Thanksgiving holidays. It is recommended that you continue this tradition by stopping by the mess facilities sometime between the hours of 12:00 noon and 2:30 p.m. However, it is anticipated that the largest number of people would be there at approximately 1:30 p.m.

Approve \_\_\_\_\_

Disapprove \_\_\_\_\_

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for Preservation Purposes

THE WHITE HOUSE  
WASHINGTON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
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	IMMEDIATE TURNAROUND

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
X		LIPSHUTZ
	X	MOORE
		POWELL
		WATSON
		LANCE
		SCHULTZE

	ENROLLED BILL
	AGENCY REPORT
	CAB DECISION
	EXECUTIVE ORDER
	Comments due to Carp/Huron within 48 hours; due to Staff Secretary next day

	ARAGON
	BOURNE
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	MITCHELL
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	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

THE WHITE HOUSE  
WASHINGTON

November 23, 1977

Bob Lipshutz

The attached letter was returned in the President's outbox today and is forwarded to you for your information. The signed original has been given to Frank Moore for delivery.

Rick Hutcheson

LETTER TO SEN. ALLOUREZK -- AMERICAN INDIANS

THE WHITE HOUSE  
WASHINGTON

November 19, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: BOB LIPSHUTZ *BJL*

Attached is a letter from Senator James Abourezk, which he delivered to me personally here at the White House this past Friday. I assume that you will wish to acknowledge the letter yourself.

Concerning the substantive matter to which he refers in this letter, I suggest that Stu and I work together on the proposed congressional resolution, along with the Secretary of the Interior and the Attorney General. Based upon a "dear friend" letter written by Senator Abourezk and a 6-page background memorandum, it appears that the growing concerns about which he is writing were climaxed by the recent "bowhead whale" matter.

Please advise if you wish us to proceed in the foregoing manner.

☒ Approve

☐ Disapprove

Also, please advise if you wish to see the "dear friend" letter and the background memorandum at this time.

Electrostatic Copy Made  
for Preservation Purposes

*but I have no idea  
what he's talking  
about  
J*

JAMES ABOUREZK, S. DAK., CHAIRMAN  
HOWARD M. METZENBAUM, OHIO      DEWEY F. BARTLETT, OKLA.  
JOHN MELCHER, MONT.      MARK O. HATFIELD, OREG.  
ERNEST L. STEVENS, STAFF DIRECTOR

## United States Senate

SELECT COMMITTEE ON INDIAN AFFAIRS

WASHINGTON, D.C. 20510

November 16, 1977

President Jimmy Carter  
THE WHITE HOUSE  
Washington, D. C. 20503

Dear Jimmy:

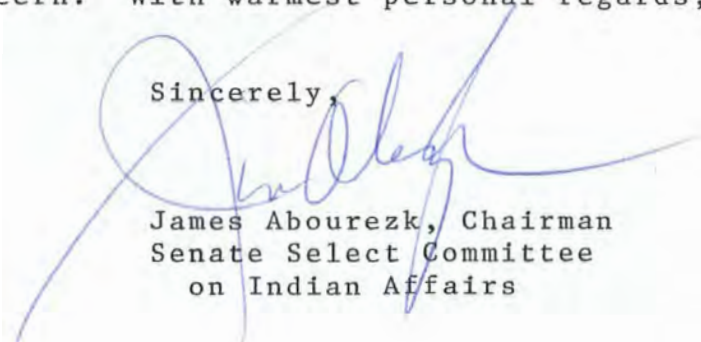
I want you to have this copy of the background memorandum prepared by the Senate Committee on Indian Affairs on the issue of religious freedom for American Indians.

Given your stand for human rights around the world and the significance of your own religious experience, I have confidence that you will give this problem your careful consideration. It is an area which is readily supported by most Americans and the concept is certainly fundamental to the Bill of Rights.

Key Senate and House leaders have indicated strong support for a Congressional Resolution on this matter which I plan to introduce later this month. The Resolution would clarify that the Federal policy is to protect and preserve the rights of Indians to their religious and cultural integrity. As a practical matter, the most effective approach should come from the Executive. A policy directive from you can directly address the neglect and insensitive regulations which have prevented Indians from the free exercise of their traditional religions.

Thank you for your concern. With warmest personal regards,  
I am

Sincerely,



James Abourezk, Chairman  
Senate Select Committee  
on Indian Affairs

JA/ea



THE WHITE HOUSE

WASHINGTON

To Senator James Abourezk

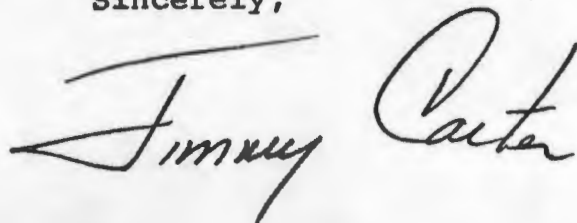
Thank you very much for your letter of November 16 and the background information on the issue of religious freedom for American Indians.

I have requested my Counsel, Bob Lipshutz, to coordinate with Stu Eizenstat, the Secretary of the Interior, and the Attorney General, for the purpose of working with you and your Committee on this matter.

Please be assured that this will be given thorough, sensitive, and prompt attention and consideration.

Best personal regards.

Sincerely,

A handwritten signature in cursive script, reading "Jimmy Carter". The signature is written in dark ink and is positioned below the word "Sincerely,".

Honorable James Abourezk  
United States Senate  
Washington, D. C. 20500

THE WHITE HOUSE  
WASHINGTON

November 23, 1977

Stu Eizenstat

The attached was returned in  
the President's outbox. It is  
forwarded to you for appropriate  
handling.

Rick Hutcheson  
cc: Jim Fallows

RE: MEETING OF BUSINESS COUNCIL

THE WHITE HOUSE  
WASHINGTON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

ACTION  
FYI

	MONDALE
	COSTANZA
X	EIZENSTAT
	JORDAN
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	AGENCY REPORT
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	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
	STRAUSS
	VOORDE
	WARREN

THE WHITE HOUSE  
WASHINGTON

Mr. President:

Watson, Lipshutz, and Congressional Liaison concur with Stu's recommendation for an informal White House meeting.

Kraft notes that December 14 is open for either option, but also prefers Stu's recommendation.

Strauss recommends that you accept Secretary Kreps' recommendation to attend the Business Council. He notes that he has received calls from many of their members and they state that the Council would view your failure to appear before them as an "unwillingness for dialogue". Strauss feels that a properly prepared speech could avoid criticism for lack of specificity while giving you a good forum for stating your economic principles. He feels that this would be a meaningful, substantive, and well received political event which would impact favorably on the general economic outlook for the coming year.

Rick (wds)

~~THE PRESIDENT HAS SEEN,~~

THE WHITE HOUSE  
WASHINGTON

November 21, 1977

*Stu -  
Submit speech  
outline  
J*

MEMORANDUM FOR:

THE PRESIDENT

FROM:

STU EIZENSTAT

*Stu*

SUBJECT:

The Attached Memorandum from Secretary  
Kreps - Meeting of the Business Council,  
December 14

My chief concern about accepting this specific engagement is that you will be unable to be sufficiently detailed by that time on your tax reform, tax reduction and job creating policies, and on the details of the energy and social security legislation. You would be unable to give the type of clear signal the businessmen are looking for.

Indeed, you would be required to speak in almost general terms and might be criticized for being unspecific.

What I would suggest, rather than a widely covered, necessarily very general and vague speech, would be to have the leaders of the Business council in for a meeting during the time they will be in Washington. You could have the type of interchange you had a few weeks ago with the other business people. This would be more informal, you will not be expected to be as specific, but you can get across a few general themes to them which they may find helpful.

\_\_\_\_\_ Speak at the Mayflower Hotel

\_\_\_\_\_ White House Meeting

\_\_\_\_\_ Other

THE SECRETARY OF COMMERCE  
WASHINGTON, D.C. 20230

November 21, 1977

MEMORANDUM FOR: THE PRESIDENT

FROM : JUANITA M. KREPS

SUBJECT : MEETING OF THE BUSINESS COUNCIL, WEDNESDAY,  
DECEMBER 14

As I explained on the telephone, the Business Council is eager to have you address their group on December 14 when it meets here at the Mayflower Hotel.

Ben Biaggini, Chairman of Southern Pacific Company, notes that although meetings are generally closed to the press (with press briefings afterwards), they would be pleased to arrange full press and television coverage if you were to appear. As you know, this group has sent you earlier invitations to their meetings, which have often been out of town.

I agreed to talk with you about his invitation because I think it would be a good time to indicate to the business community something of your thinking about the economy for next year. If it is not too soon to do that, this audience would be an ideal one and the resulting impact could be extremely beneficial.

I would be happy to work with Stuart on the address, if you conclude that this appearance would be a timely one.



THE WHITE HOUSE

WASHINGTON

Date: November 22, 1977

MEMORANDUM

FOR ACTION:

Bob Lipshutz *attended*  
Frank Moore (Les Francis) *concur 11/28*  
Jack Watson *attended*  
Tim Kraft *attended*  
Bob Strauss

FOR INFORMATION:

The Vice President  
Hamilton Jordan  
Fran Voorde

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Proposed Meeting of the Business Council -- December 14.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME: 1

DAY: IMMEDIATE TURNAROUND

DATE:

ACTION REQUESTED:

☒ Your comments MUST BE IN BY 12:00 Noon Tomorrow, Wednesday  
Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE  
WASHINGTON

*Comments must be returned  
by 12 noon Tues*

	FOR STAFFING
	FOR INFORMATION
	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
X	IMMEDIATE TURNAROUND

ACTION	FYI	
	X	MONDALE
		COSTANZA
		EIZENSTAT
	X	JORDAN
X		LIPSHUTZ
X		MOORE
		POWELL
X		WATSON
	X	LANCE
		SCHULTZE

	ENROLLED BILL
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	PETTIGREW
	POSTON
	PRESS
	SCHLESINGER
	SCHNEIDERS
X	STRAUSS
X	VOORDE
	WARREN



Date: November 22, 1977

MEMORANDUM

## FOR ACTION:

Bob Lipshutz  
Frank Moore (Les Francis)  
Jack Watson  
Tim Kraft  
Bob Strauss

## FOR INFORMATION:

The Vice President  
Hamilton Jordan  
Fran Voorde

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Proposed Meeting of the Business Council -- December 14.

YOUR RESPONSE MUST BE DELIVERED  
TO THE STAFF SECRETARY BY:

TIME:

DAY: IMMEDIATE TURNAROUND

DATE:

## ACTION REQUESTED:

☒ Your comments MUST BE IN BY 12:00 Noon Tomorrow, Wednesday  
Other:

## STAFF RESPONSE:

☐ I concur.☐ No comment.*Please note other comments below:*

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone 7052)

Date: November 22, 1977

MEMORANDUM

## FOR ACTION:

Bob Lipshutz  
 Frank Moore (Les Francis)  
Jack Watson  
 Tim Kraft  
 Bob Strauss

## FOR INFORMATION:

The Vice President  
 Hamilton Jordan  
 Fran Voorde

1977 NOV 22 PM 3 03

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Proposed Meeting of the Business Council -- December 14.

YOUR RESPONSE MUST BE DELIVERED  
 TO THE STAFF SECRETARY BY:

TIME:

DAY: IMMEDIATE TURNAROUND

DATE:

## ACTION REQUESTED:

☒ Your comments MUST BE IN BY 12:00 Noon Tomorrow, Wednesday  
 Other:

## STAFF RESPONSE:

☒ I concur. w/ Stu. ☐ No comment.  
 Please note other comments below:

I think the informal meeting here at the White House would be far preferable to a public speech for precisely the reasons Stu cites. At the same time, however, I think it is extremely important for the President to have a meeting with members of the Business Council while they're here in Washington.

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

(over)

ALL 1001 55 PM 2 02

We could set the meeting  
up similar to the one we  
~~we~~ arranged ten days ago  
~~between~~ the President and 27  
business leaders from around  
the country. We should  
take advantage of the  
opportunity to discuss some  
key issues with them  
informally & privately, rather  
than through a public speech.

Jack Watson

Date: November 22, 1977

## MEMORANDUM

## FOR ACTION:

Bob Lipshutz  
 Frank Moore (Les Francis)  
 Jack Watson  
Tim Kraft  
 Bob Strauss

## FOR INFORMATION:

The Vice President  
 Hamilton Jordan  
 Fran Voorde

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Proposed Meeting of the Business Council -- December 14.

YOUR RESPONSE MUST BE DELIVERED  
 TO THE STAFF SECRETARY BY:

TIME: ..

DAY: IMMEDIATE TURNAROUND

DATE:

## ACTION REQUESTED:

☒ Your comments MUST BE IN BY 12:00 Noon Tomorrow, Wednesday  
 Other:

## STAFF RESPONSE:

☐ I concur.☐ No comment

Please note other comments below:

Dec. 14 is open for <sup>(either)</sup> either of train.  
 Given the amount of time ~~for~~ speech preparation -  
 train & going to the May/June would require  
 I'd support Stu's recommendation for an  
 in-house briefing  
 TK

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

Date: November 22, 1977

MEMORANDUM

## FOR ACTION:

Bob Lipshutz  
Frank Moore (Les Francis)  
 Jack Watson  
 Tim Kraft  
 Bob Strauss

## FOR INFORMATION:

The Vice President  
 Hamilton Jordan  
 Fran Voorde

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Proposed Meeting of the Business Council -- December 14.

YOUR RESPONSE MUST BE DELIVERED  
 TO THE STAFF SECRETARY BY:

TIME: ..

DAY: IMMEDIATE TURNAROUND

DATE:

## ACTION REQUESTED:

☒ Your comments MUST BE IN BY 12:00 Noon Tomorrow, Wednesday

Other:

*I strongly concur with Stu's analysis and recommendation for an informal exchange of ideas and not a major speech at this time.*

STAFF RESPONSE: *exchange of ideas and not a major speech at this time.*

\_\_\_ I concur. \_\_\_ No comment.

Please note other comments below:

*BJ*

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)



THE SPECIAL REPRESENTATIVE FOR  
TRADE NEGOTIATIONS  
WASHINGTON

20506

November 23, 1977

MEMORANDUM TO THE PRESIDENT

FROM: Ambassador Robert S. Strauss



SUBJECT: Proposed Appearance Before the Business  
Council, December 14

Despite the fact that the timing is not perfect in view of what probably will be unresolved questions with respect to the tax bill and other matters, it is my view that you should go to the Business Council.

At least twenty of its members have called me with respect to such an appearance within the last few weeks. They view your failure to appear before them as an unwillingness for dialogue, and this continues to spread. Frankly, I think a further delay of this type of appearance would have an exceedingly negative impact.

It is my opinion that a properly prepared speech could substantially avoid criticism for lack of specificity in certain areas while giving you an ideal forum for stating your very sound economic principles. Further, I know you will receive an exceedingly warm reception and John deButts fully concurs.

In conclusion, I think it would be a meaningful, substantive and political event which would impact favorably on the general economic outlook for the coming year.